

Foundations of Computer Security

Lecture 3: Security as Risk Management

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If perfect security is not possible, what can be done.

Viega and McGraw (*Building Secure Software*) assert that software and system security really is “all about managing risk.”

Risk is the possibility that a particular threat will adversely impact an information system by exploiting a particular vulnerability.

The assessment of risk must take into account the consequences of an exploit.

Risk management is a process for an organization to identify and address the risks in their environment.

One particular risk management procedure (from Viega and McGraw) consists of six steps:

- 1 Assess assets
- 2 Assess threats
- 3 Assess vulnerabilities
- 4 Assess risks
- 5 Prioritize countermeasure options
- 6 Make risk management decisions

Once the risk has been identified and assessed, managing the risk may involve:

- Risk acceptance:** risks are tolerated by the organization. e.g. sometimes the cost of insurance is greater than the potential loss.
- Risk avoidance:** not performing an activity that would incur risk. e.g. disallow remote login.
- Risk mitigation:** taking actions to reduce the losses due to a risk; most technical countermeasures fall into this category.
- Risk transfer:** shift the risk to someone else. e.g. most insurance contracts, home security systems.

Annualized Loss Expectancy

One common tool for risk assessment is *annualized loss expectancy* (ALE), which is a table of possible losses, their likelihood, and potential cost for an average year.

Example: consider a bank with the following ALE. Where should the bank spend scarce security dollars?

Loss type	Amount	Incidence	ALE
SWIFT* fraud	\$50,000,000	.005	\$250,000
ATM fraud (large)	\$250,000	.2	\$50,000
ATM fraud (small)	\$20,000	.5	\$10,000
Teller theft	\$3,240	200	\$648,000

* large scale transfer of funds.

Is ALE the Right Model?

Annualized Loss Expectancy effectively computes the “expected value” of any security expenditure.

Consider the following two scenarios:

- ① I give you a dollar.
- ② We flip a coin. Heads: I give you \$1000. Tails: you give me \$998.

Note that *the expected values are the same in both cases (\$1)*, but the risks seem quite different.

- Because perfect security is impossible, realistic security is really about managing risk.
- Systematic techniques are available for assessing risk.
- Assessing risk is important, but difficult and depends on a number of factors (technical, economic, psychological, etc.)

Next lecture: Aspects of Security