

Evolving Neural Networks for Decision AI

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How to Make Good Decisions?



(Daily Monitor 2020)



(Critchley 2024)



(Carlevatti 2025)

Organizations have lots of data

- Can build predictive models of patients, customers, students...

Such models do not specify how to make decisions

- It is a different learning problem

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Challenges in Learning to Make Decisions



(Daily Monitor 2020)



(Critchley 2024)



(Carlevatti 2025)

Optimal decisions not known; domain partially observable; interactions nonlinear

- Direct methods like LP, gradient descent are ineffective

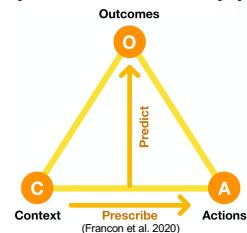
Need to search for decision strategies

- But testing strategy candidates in the real world is costly
- Simulators often not available, inaccurate, or costly

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Surrogate Optimization Approach



Use a predictive model as a surrogate for the world
Train model with historical data: Context+Actions → Outcomes

- Phenomenological model (based on data)
- Not a simulation from first principles

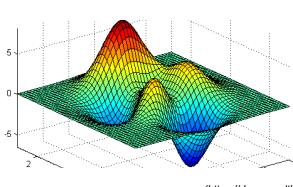
Search for a good decision strategy (i.e. policy): Context → Actions

- Use the model to evaluate strategies

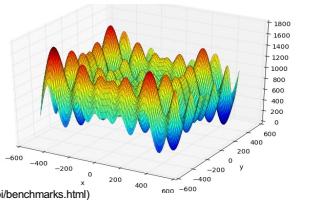
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Evolutionary Surrogate Optimization



(<https://deap.readthedocs.io/en/stable/api/benchmarks.html>)



Search space is nonlinear, deceptive, large, high-dimensional, multiobjective

- Difficult for Kriging, Bayesian optimization
- Difficult for RL as well, e.g. DQN, A3C, PPO

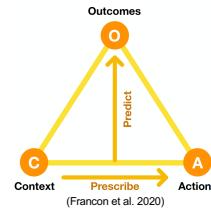
Surrogate-assisted evolution might work

- But need to evolve a strategy, not a single point
- Evolve neural networks to represent the strategy

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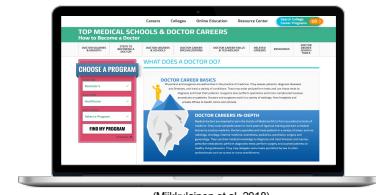
ESP: Evolutionary Surrogate-Assisted Prescription



(Francon et al. 2020)



(Crisman 2016)



(Mikkulainen et al. 2018)

Combine a neural-network surrogate with neural-network strategy

- Train the surrogate, evolve the strategy
- Predictor and Prescriptor neural networks

(Variations: RF, SVM, Linear Predictors; Rule-set Prescriptors)

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ESP: Evolutionary Surrogate-Assisted Prescription



(Crisman 2016)



(Mikkulainen et al. 2018)

Based on components in existing applications:

Cyberag: Evolving growth recipes for vertical farming

- Millions evaluated with surrogate, hundreds planted
- Discovered a 24-hr light preference, size/taste tradeoff

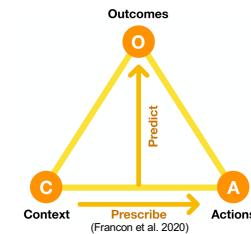
Ascend: Evolving auto-segmented web designs

- A neural network evolved to create different pages for different users
- Discovers and utilizes surprising interactions (e.g. day/provider/urgency)

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ESP Method: Prescriptor



(Francon et al. 2020)

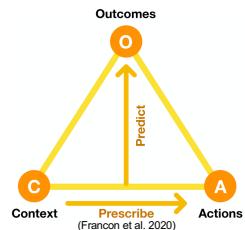
Find a decision policy that optimizes outcomes

- Expressed as a Prescriptor model Pr (e.g. a NN, ruleset)
- Map contexts to actions: $Pr(C) = A$
- Optimal A not known: Pr needs to be evolved
- How can we evaluate Pr candidates?

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ESP Method: Predictor



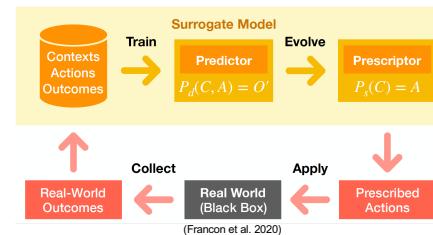
Predictor model P_d trained with historical data

- $P_d(C, A) = O$
- Can be used to evaluate each Prescriptor candidate
- Can be multiobjective
- Can be a neural net, random forest, SVM etc.
(in special cases: a simulator, or the real world)

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Static ESP Process



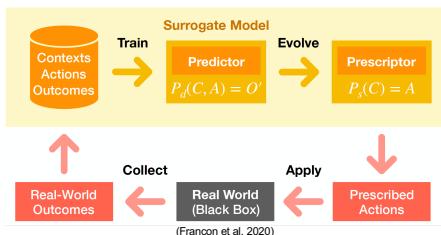
Can be learned in one step, or in an incremental outer loop

- Train Predictor with historical data
- Evolve Prescriptors with the Predictor
- Apply the best Prescriptor to the world
- Collect new data
- Repeat

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ESP Process on Sequences



Many iterations of the outer loop

- Apply Prescriptors to the world; Collect C, A, O
- Train the Predictor; Evolve Prescriptors
- Repeat

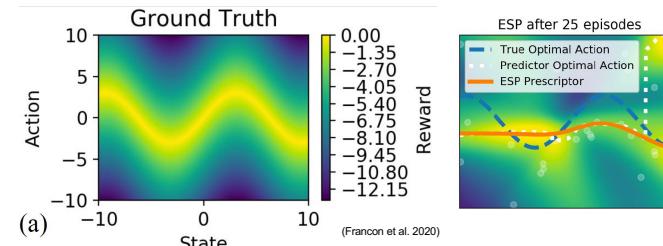
Surprising synergy emerges:

- Incremental co-learning regularizes both models!
- Results in automated curricular learning

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Illustrating ESP in Function Approximation



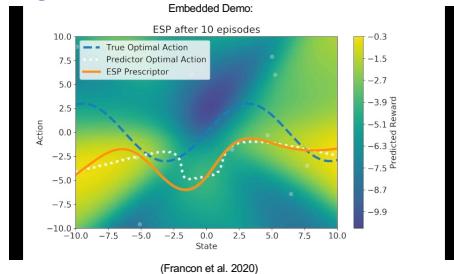
Ground truth known; easy to visualize

- Samples
- Predictor
- Prescriptor
- Optimal actions for Predictor
- Optimal actions for ground truth

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ESP Learning Process



Predictor approaches ground truth

Prescriptor approaches ground-truth-optimal actions

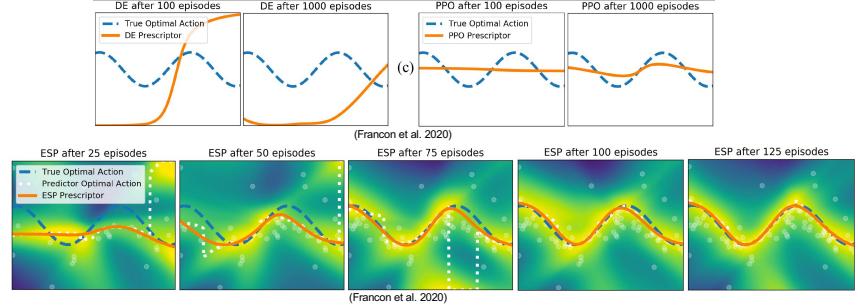
Prescriptor is closer to ground-truth-optimal than Predictor-optimal

- Prescriptors regularize!
- By ensembling approximate Predictors
- (Demo)

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Qualitative Comparison of ESP, DE, and RL



Direct Evolution (DE) using real-world evaluations instead of the surrogate PPO is SotA in continuous RL

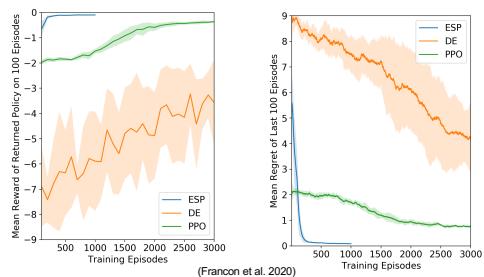
DE, PPO need many samples in the real world

- Even with 10x samples, still have not learned well

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Quantitative Comparison of ESP, DE, and RL



ESP is faster, more accurate, has lower variance

- i.e. is more reliable

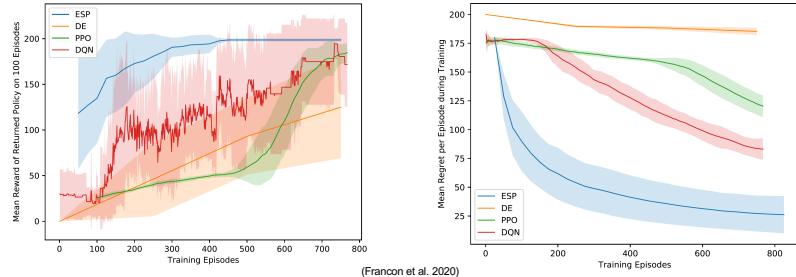
ESP has lower regret

- i.e. has lower cost, is safer

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Standard RL Benchmark: CartPole-v0



OpenAI Gym benchmark with known DQN and PPO implementations

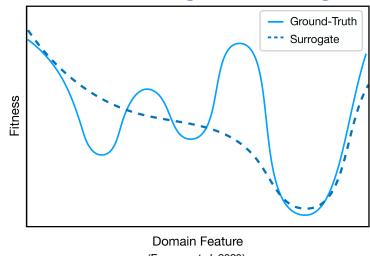
Similar results as in function approximation

- ESP learns faster, has better solutions, lower variance, lower regret

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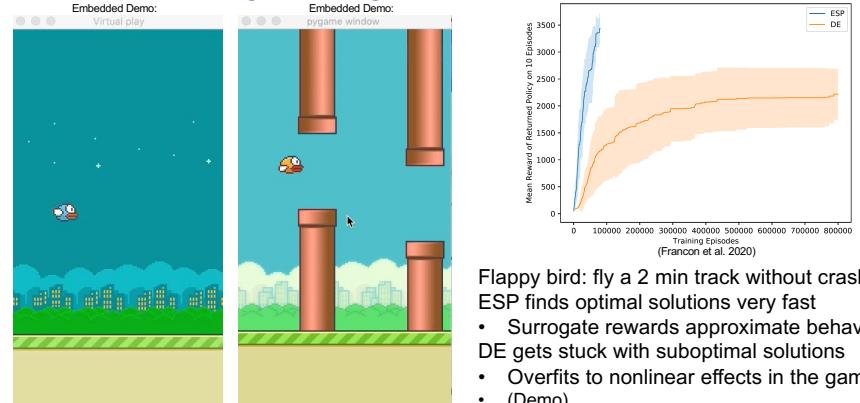
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Regularization Through Surrogate Modeling



1. Ensembling of approximate Predictors -> regularized Prescriptors
2. In more complex domains, Predictors regularized as well
 - Incomplete learning of complex landscapes
 - Results in automatic incremental evolution, i.e. a curriculum

Demo of Surrogate Regularization



Flappy bird: fly a 2 min track without crashing
ESP finds optimal solutions very fast

- Surrogate rewards approximate behaviors
- DE gets stuck with suboptimal solutions
- Overfits to nonlinear effects in the game
- (Demo)

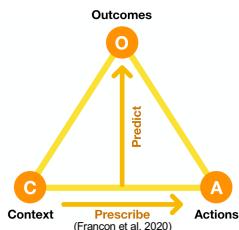
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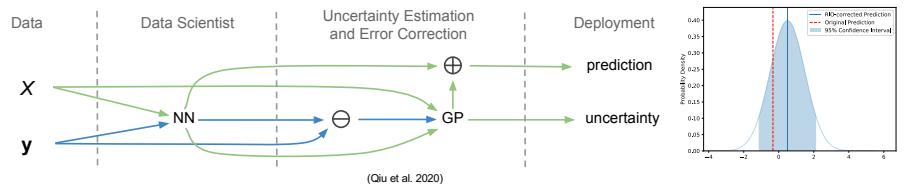
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Making Decisions Trustworthy: Estimating Uncertainty



- ESP predicts value, cost, side effects...
- How can we trust it?
- It needs to estimate uncertainty of its predictions

RIO: Residual Estimation with Input, Output Kernel



- Train a Gaussian Process model to predict residuals (i.e. signed errors)
 - Based on model input, output, and labels
- Provides estimates of uncertainty in model output
- Provides corrections to model output
- Applies to ESP Predictor (and any model trained with labeled data)

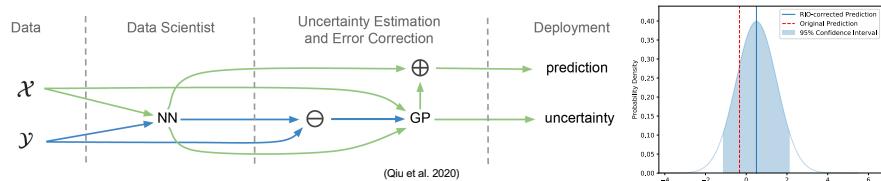
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Why does it work?

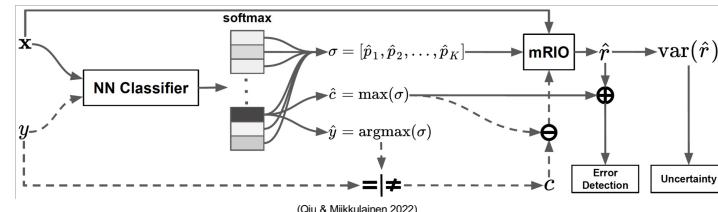


- Why is RIO better than NN alone or GP alone?
- NN is expressive (i.e. high variance)
 - Learns structure that GP would treat as noise
- Remaining structure is easier to learn
 - GP can capture part of it
 - GP is more regular than NN

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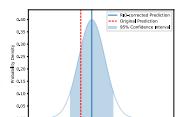
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RED: Residual-based Error Detection



Extension of RIO to classification tasks

- Softmax output of the NN estimates class probabilities
- Form a GP model of softmax residual errors: $\hat{c}'_* \sim \mathcal{N}(\hat{c}_* + \bar{r}_*, \text{var}(\bar{r}_*))$
- Use the model to identify likely classification errors:
 - Does the model have a different argmax?

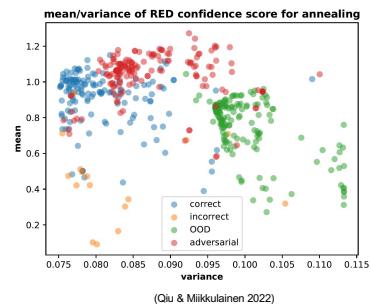


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RED Analysis of Error Types

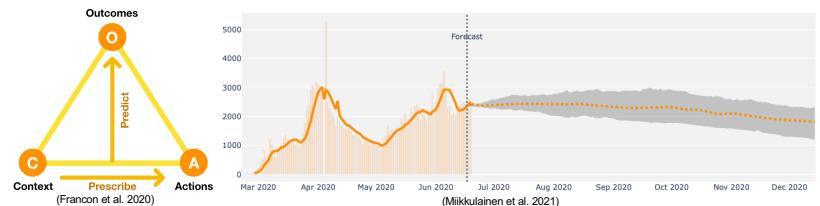
- Mean and variance of confidence score is different for correctly classified, misclassified, OOD inputs, adversarial inputs



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Example 1: ESP for Optimizing NPIs for COVID-19



From prediction to prescription: A new role for AI

- Current models predict outcomes of given NPIs
- Given a desired health/cost balance, ESP prescribes NPIs

Not just what will happen, but what we should do about it

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First build a predictor with available data

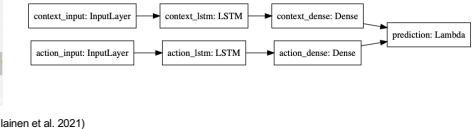
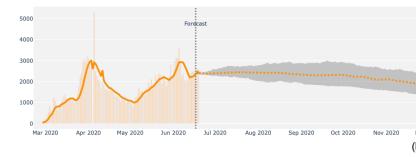


- Oxford dataset of cases and NPIs
 - (Hale, Webster, Petherick, Phillips, Kira (2020). Oxford COVID-19 Government Response Tracker)
 - Daily case numbers, NPIs (eight kinds with 2-4 levels of stringency)
- Standard compartmental models
 - Based on epidemiological assumptions on S, I, R
 - Require setting unknown interaction parameters
- Data-driven modeling is phenomenological
 - Requires no assumptions; includes all the interactions
 - Requires sufficient data

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Predictor Design

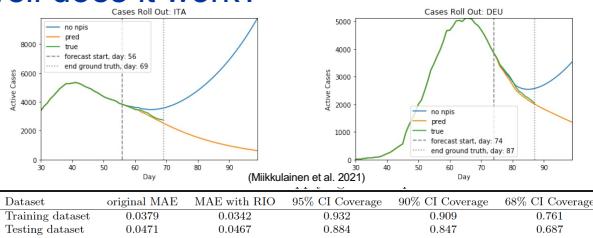


- Train a Deep Learning (LSTM) model to predict new cases
 - Predict transmission rate; 7-day moving avg; scaled by susceptible population size
 - Separate paths for context (cases) and action (NPI stringency)
 - Possible to ensure stringency has a monotonic effect
 - Predict based on 21-day past data; rollout 180 days into the future
- Estimate confidence with RIO
 - Monte Carlo rollouts from RIO-determined distribution
 - Plotted as quartiles (i.e. box-plot base over time)

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How well does it work?

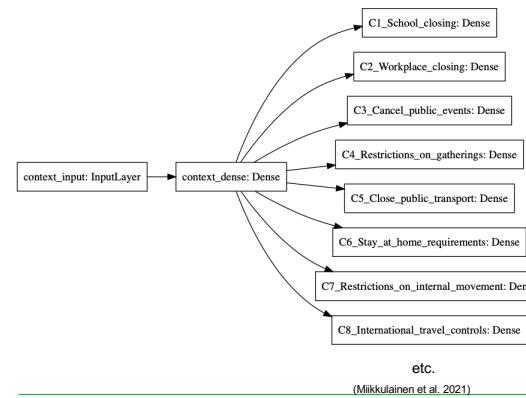


- Surprisingly accurate rollouts even with limited data
 - 20 countries with highest number of cases
 - Several metrics over 14 days
 - More accurate than MLP, RF, SVR, Linear baselines (e.g. MAE 0.42 vs. 2.47, 0.95, 0.71, 0.64)
- Reasonable confidence intervals
 - Randomly selected 14 days across 20 countries as test data
 - Allows correcting the predictions slightly

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Then evolve a Prescriptor with the Predictor as a surrogate



No gradients!

- Need to search for a good model

Evolve neural network prescriptors

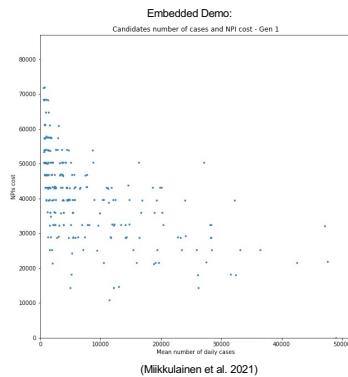
- Population-based search
- Use Predictor to evaluate each one

Multiobjective

- Minimize future cases
- Minimize stringency of NPIs (a proxy for economic cost)

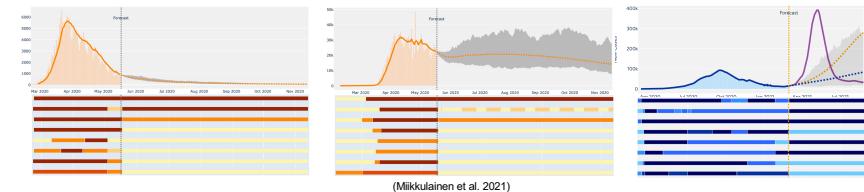
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Solutions represent different tradeoffs



- Evolution minimizes both objectives
- Results in a Pareto front:
 - Some minimize cases
 - Some minimize cost
 - Others balance the two to different degrees
- Given a desired balance, best possible solutions
- Empowering human decision makers
- (Demo)

Discoveries on Prediction and Prescription



Highlights (often 2 weeks in advance):

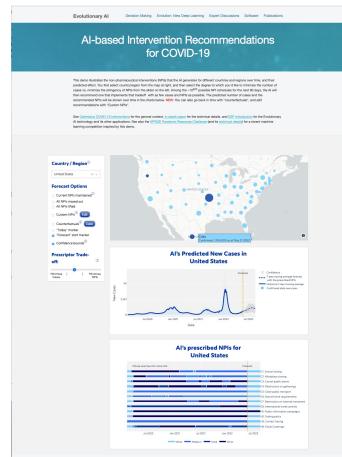
- May 2020: Focus on schools and workplaces (i.e. indoors); alternation
- Sept 2020: Focus on gatherings, travel restrictions; open schools
- Delta surge: India (March 2021); others with low rates (July 2021)
- August 2021: Recommendations for schools (Iceland)
- Dec 2021: Missed omicron surge; it happened everywhere at once
- March 2022: Impact of masking

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Interactive Demo

<https://evolution.ml/demos/npidashboard>

Updated daily May 2020 – Dec 2022

Can be used to obtain data-based recommendations

- Select country
- Select date (current, or past)
- Select health/economy tradeoff (cases vs. NPIs)
- Obtain NPI recommendations and case predictions

Trustworthiness:

- Obtain confidence bounds
- Design custom NPIs with a scratchpad
- Evolve explainable rulesets (instead of neural networks)

Obtaining Recommendations

Select

- Country
- Date (current/past)
- Tradeoff

Country / Region

Forecast Options

- Current NPIs maintained
- All NPIs maxed out
- All NPIs lifted
- Custom NPIs
- Counterfactuals
- "Today" marker
- Forecast start marker
- Confidence bounds

Observe cases

- Actual
- With current NPIs
- With AI NPIs

And confidence bounds

- GP model
- Multiple rollouts

Observe NPIs

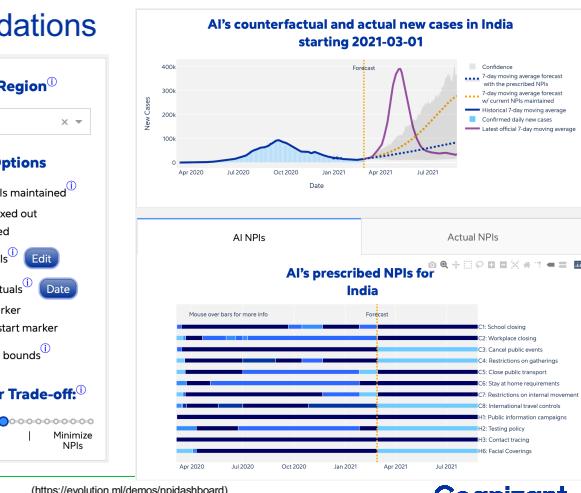
- Actual
- Prescribed

Prescriptor Trade-off: Minimize Cases Minimize NPIs

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Explore alternative NPIs

Start from

- AI's prescriptions
- Current
- Maxed-out
- No NPIs

For instance

- Less school, work, home, transport
- More masks, tests, internatl. travel

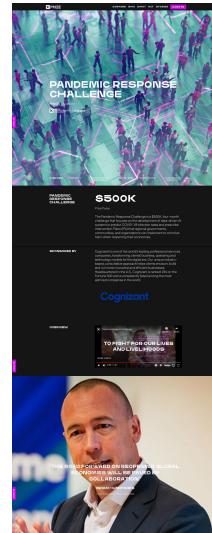
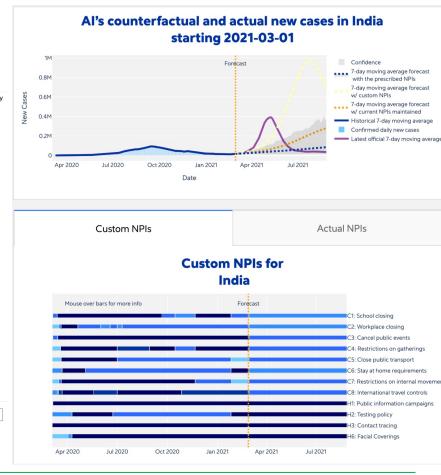
Observe results

- A different way to achieve the same result?
- Not quite ☺

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(<https://evolution.ml/demos/npidashboard>)

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XPRIZE Pandemic Response Challenge

November 2020-March 2021

- Phase 1: Prediction Accuracy; 100 teams narrowed down to 50 finalists
- Phase 2: Prescription Effectiveness; 2 winners (Valencia, Slovenia) and 8 runner-ups

Many Machine Learning approaches as well as conventional ones

Evaluation and analysis: <https://evolution.ml/xprize>

Significant impact

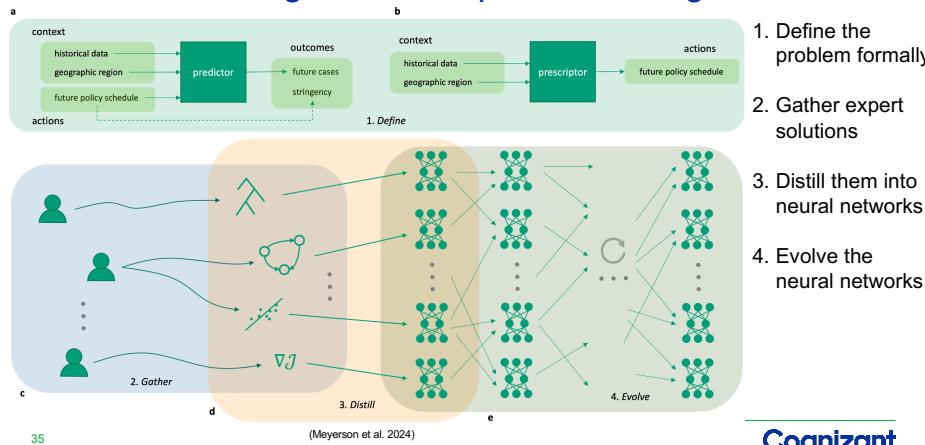
- 1.2B views; Informed policy in Valencia, Iceland
- UN/ITU, GPAI/OECD follow-ups

169 expert-designed solutions

- Can we combine them and find even better solutions?
- Can neuroevolution improve upon them further?

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RHEA: Realizing Human Expertise Through AI

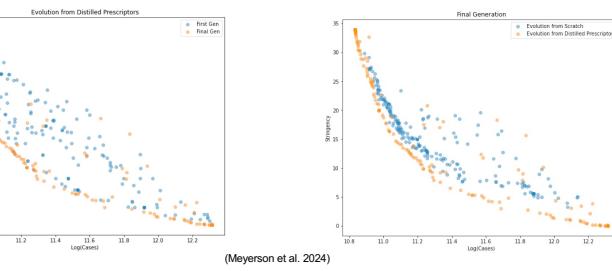


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(Meyerson et al. 2024)

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RHEA Discovers Synergies in the Expert Solutions



(Meyerson et al. 2024)

XPRIZE entries have many useful, diverse ideas

- Neuroevolution can be used to recombine and refine them
- Neuroevolution can also discover new ideas

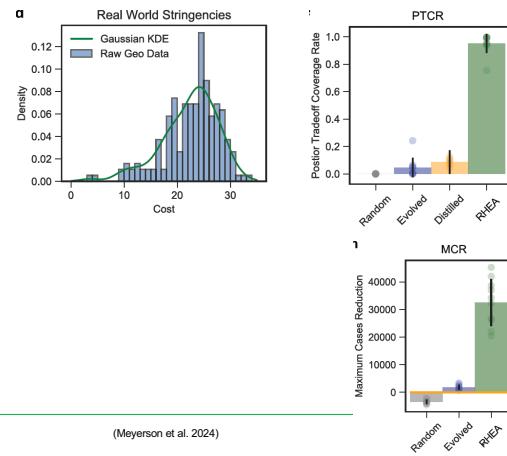
RHEA improves upon XPRIZE entries

RHEA improves upon evolution from scratch

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How good are RHEA's solutions?



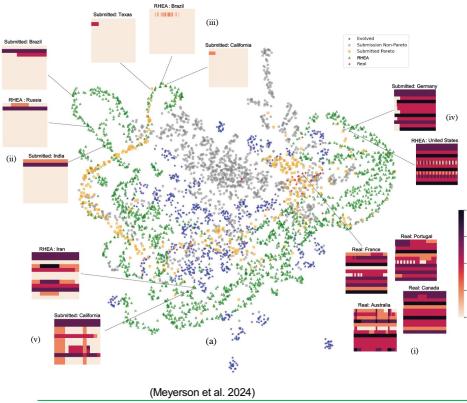
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- Given human preferences for certain stringencies, the best tradeoffs come from RHEA

- RHEA reduces number of cases maximally for the same stringency level (compared to Distilled)

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Visualizing the Solutions



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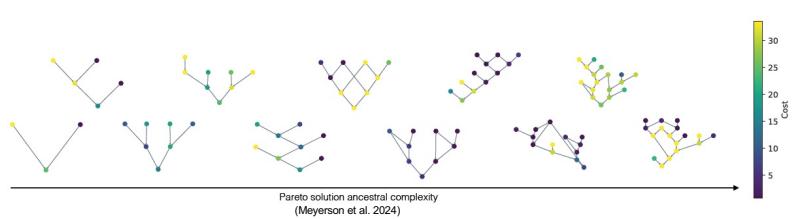
A UMAP projection of 90-day policies

- Expert Pareto is on a 1-D manifold (yellow)
- Organized by stringency
- RHEA (green) forms arcs around it
- Elaborates, interpolates, expands on them
- Evolved from scratch (blue) are scattered
- Real (red) clustered in the middle
- Some are agile, periodic (i); France, Portugal

Example interpolation: (ii), (iii)
Trade swing+separability for agility+periodicity: (iv) and focus (v)

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Where do the solutions come from?



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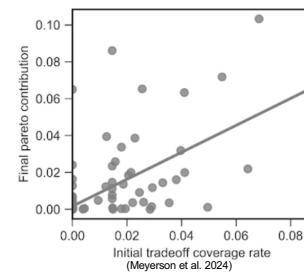
Visualizing the ancestry (leaves) of Pareto-front solutions (root)

- A variety of experts used, with different cost
- A variety of structures, from few experts to many
- Child cost usually between those of parents

Evolution is working as expected

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Realizing the Potential of Diversity



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How much “DNA” does each solution contribute to the Pareto front?

- Good solutions generally contribute more
- Some poor solutions make outsize contributions
- Diversity is fundamental in problem solving
- Can realize latent potential hidden in poor entries
- Technology to bring the community effort together

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Example 2: Land-Use Optimization



Global Carbon Budget Imbalance (Friedlingstein et al. 2023):
 $B_{IM} = E_{FOS} + E_{LUC} - (G_{ATM} + S_{OCEAN} + S_{LAND})$

Emissions due to land-use change (ELUC) is a major factor

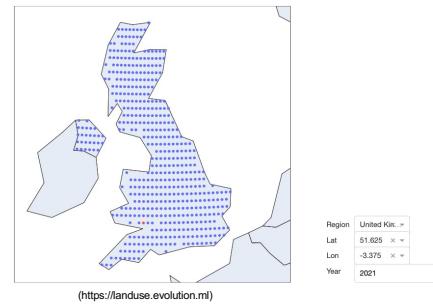
- How much allocated for forest, crops, pasture, range, urban...
- Different amount of carbon release/capture

Optimize to balance carbon emissions vs. economy

The first project of Project Resilience

- A UN/ITU backed "AI for Good" initiative
- Follow-up from XPRIZE Pandemic response

Data Source 1: Historical Land Use



Land-use harmonization project (LUH2) (Hurt et al. 2020)

- Cells with 0.25x0.25 degree resolution
- Annually 1850-2022

Primary: Vegetation that is untouched by humans

- primf: Primary forest
- primn: Primary nonforest vegetation

Secondary: Vegetation that has been touched by humans

- secdf: Secondary forest
- secdn: Secondary nonforest vegetation

Urban

- urban: Urban areas

Crop

- c3ann: Annual C3 crops (e.g. wheat)
- c4ann: Annual C4 crops (e.g. maize)
- c3per: Perennial C3 crops (e.g. banana)
- c4per: Perennial C4 crops (e.g. sugarcane)
- c3nf: Nitrogen fixing C3 crops (e.g. soybean)

Pasture

- pastr: Managed pasture land
- range: Natural grassland / savannah / desert / etc.

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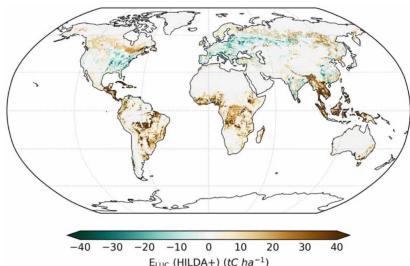
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(Meyerson et al. 2024)

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Data Source 2: Carbon Emissions from Different Uses



Bookkeeping of Land Use Emissions (BLUE) (Hansis et al. 2015)

- High-fidelity simulation
- Estimates long-term emissions resulting from land-use change (ELUC)

Too slow to run directly as a surrogate

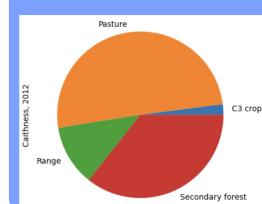
- Prepared a dataset for 1850-2022 by sampling the simulator

Setting Up ESP for Land-Use Optimization

For a given cell and year, what are the smallest changes we can make to reduce emissions as much as possible?

Context

- Cell, area, year
- Land use



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Actions

Actions

- Changes in land use

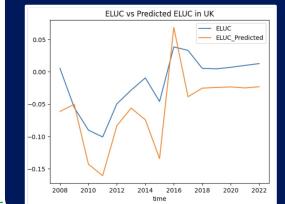
| | |
|-----------------------|-----------|
| C3 crops diff | 0.000283 |
| Pasture diff | -0.003074 |
| Range diff | -0.000801 |
| Secondary forest diff | 0.003570 |
| Urban diff | 0.000000 |

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(Young 2023)

Outcomes

- Emissions
- Change amount



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Training Predictive Models

| Model | Time (s) | EU | SA | US | Global |
|--------------------|----------|--------------------------|--------------------|--------------------------|--------------------|
| LinReg (EU) | 0.047 | 0.033 | 0.172 | 0.169 | 0.206 |
| LinReg (SA) | 0.357 | 0.138 | 0.1 | 0.061 | 0.10 |
| LinReg (US) | 0.331 | 0.139 | 0.146 | 0.035 | 0.073 |
| LinReg (Global) | 4.644 | 0.139 | 0.150 | 0.035 | 0.074 |
| RF (EU) | 17.697 | 0.064 | 0.211 | 0.161 [†] | 0.218 [†] |
| RF (SA) | 209.688 | 0.133 [†] | 0.071 [†] | 0.074 [†] | 0.126 [†] |
| RF (US) | 111.701 | 0.163 | 0.185 [†] | 0.032 [†] | 0.094 [†] |
| RF (Global) | 417.647 | 0.041 [†] | 0.076 [†] | 0.028 [†] | 0.045 [†] |
| NeuralNet (EU) | 10.711 | 0.025[†] | 0.277 | 0.286 | 0.334 |
| NeuralNet (SA) | 103.691 | 0.248 | 0.100 [†] | 0.562 | 0.399 |
| NeuralNet (US) | 73.141 | 0.136 [†] | 0.248 [†] | 0.024[†] | 0.150 |
| NeuralNet (Global) | 1690.193 | 0.042 | 0.110 [†] | 0.025 [†] | 0.050 [†] |

Bold: the model is each category. * 99% confidence that RF outperforms LinReg; t-99% confidence that RF outperforms NeuralNet, or vice-versa.

(Young et al. 2025)

Evaluated linear regression, random forest, neural network models

To keep computations feasible:

- Separate models for Global, Europe, South America, US
- NN, LinReg trained with 1851-2011, RF 1982-2011; tested with 2012-2021

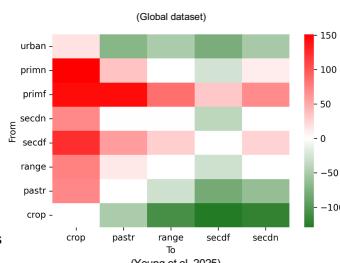
LinReg not sufficient

- Apparently a nonlinear problem

RF does not extrapolate well

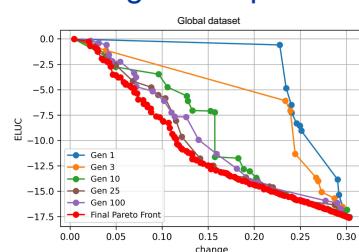
Neural networks are the most accurate

- Learn positive and negative changes
- Modulated nonlinearly based on location, area, year

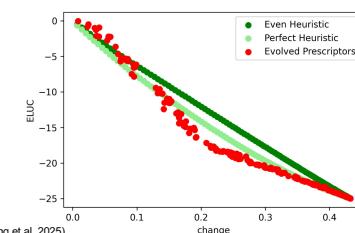


(Young et al. 2025)

Evolving Prescriptive Models



(Young et al. 2025)



(Young et al. 2025)

A population of neural networks recommending land-use change for a particular cell and year

- Evolved against the neural-network predictor
- Trained with a random subset of 1851-2011, tested with 2012-2021

Results in a Pareto front for ELUC/Change tradeoffs

- Better than changing to forest equally, or linearly optimally
- Although worse in almost every location???
- Discovered a better principle: Pick your battles!

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Interactive Demo



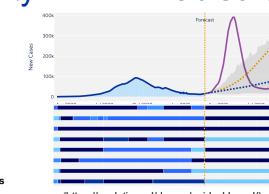
Available at <https://landuse.evolution.ml>

- Explore different locations and time periods
- Observe actions and modify them
- See their outcomes

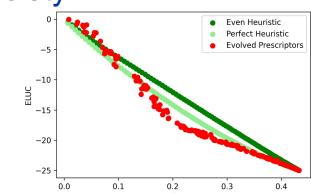
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Future Opportunity: An AI-Enabled Society



(https://evolution.ml/demos/nipidashboard/)



(Young et al. 2025)

Apply ESP to decision making in society

- Humans set the goals; ESP determines how to best achieve them
- Can optimize productivity, cost, environmental impact, equality
- Free of human biases and agendas
- We can make society what we want it to be

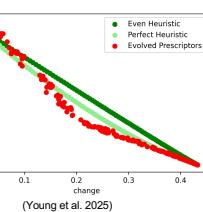
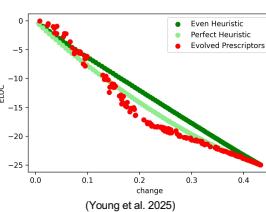
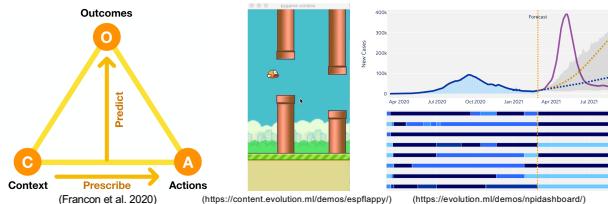
A concrete first step: Project Resilience

- An AI-for-Good ecosystem with open source and data
- Backed by UN/ITU, GPAI/OECD, AI Commons, Cognizant
- Volunteers needed!

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Conclusion



ESP utilizes a surrogate, evolution to do well in decision-making tasks

- Sample-efficient, reliable, low-cost and safe

• Intrinsic regularization in both in the Predictor and the Prescriptor

A demonstration of the power of data and machine learning

- In building Predictors, i.e. forecasting outcomes

- In building Prescriptors, i.e. making recommendations

Trustworthy: Estimating uncertainty, exploring alternatives; explaining decisions with rules

Creative decision making in healthcare, business, education, society...