

# Revisiting Revenue Maximization for Many Buyers

SHUCHI CHAWLA



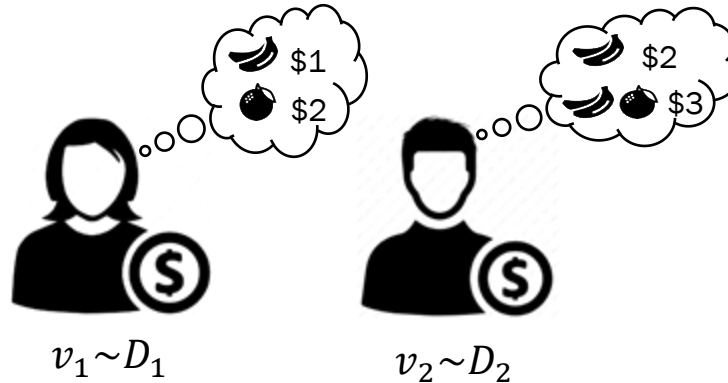
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# Revenue Maximization with Many Buyers

A seller with  $m$  items for sale



$n$  buyers drawn from some population



$$v_1 \sim D_1$$

$$v_2 \sim D_2$$

Optimal mechanisms can be complicated – even for just one buyer

- Sell **random allocations** a.k.a. lotteries
- Offer **infinitely large** menus

[Thanassoulis'04]  
[Hart Nisan'13]

Mechanism:

$$(v_1, \dots, v_n) \rightarrow (S_1, \dots, S_n; p_1, \dots, p_n)$$

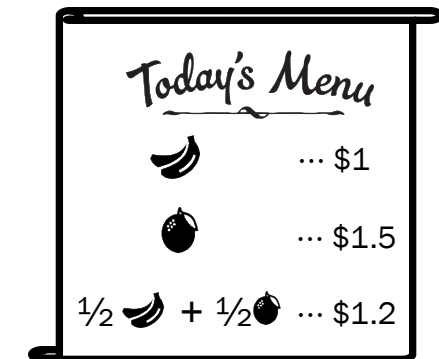
Allocations      Payments

Value functions

$$v_i: 2^{[m]} \rightarrow \mathbb{R}^+ \cup \{0\}$$

Buyer  $i$ 's objective: maximize utility :=  $v_i(S_i) - p_i$

Seller's objective: maximize revenue :=  $\sum_i p_i$

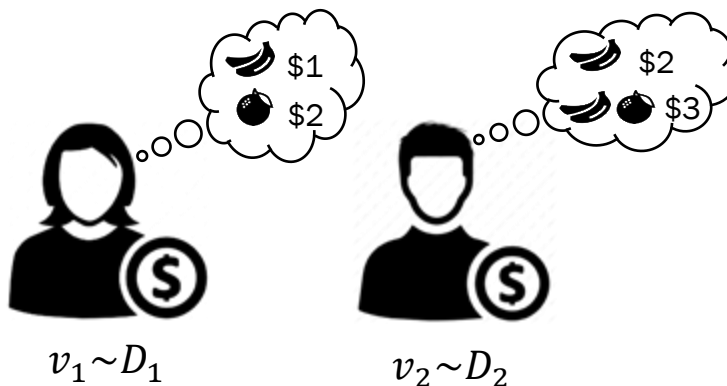


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Buyers impose **externalities** on each other

- Is it better to allocate a limited supply item to buyer 1 or buyer 2?
- Allocation and pricing can be inscrutable to buyers

Question: Is there a “simple” mechanism that approximates the optimal one?

# The **simplicity** vs **optimality** tradeoff

- VCG with reserve pricing
- Additive pricing, a.k.a. item pricing
- Grand bundle pricing
- Two-part tariffs (i.e. subscription fees + item pricing)

...

Revenue Gap?

- random allocations a.k.a. lotteries
- infinitely large menus

Revenue Gap, a.k.a., approximation factor =

$$\max_{\text{distribution } D} \frac{\text{OPT}(D)}{\text{IP-Rev}(D)}$$

Item pricing :  $p(S)$



$$\text{OPT} = \max_{\text{menu } M} E_{v \sim D}[\text{Revenue of } M \text{ from } v]$$

$$\text{IP-Rev} = \max_{\text{Item Pricing } p} E_{v \sim D}[\text{Revenue of } p \text{ from } v]$$

different “simple” mechanisms

# The **simplicity** vs **optimality** tradeoff

- VCG with reserve pricing
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- Grand bundle pricing
- Two-part tariffs (i.e. subscription fees + item pricing)

...

**Good news:** The gap is small (constant factor) in many settings

[Chawla Hartline Kleinberg'07] [Hartline Roughgarden'09] [Chawla Malec Sivan'10] [Li Yao'13] [Babaioff Immorlica Lucier Weinberg'14] [Yao'14]  
[Rubinstein Weinberg'15] [Chawla Miller'16] [Cai Devanur Weinberg'16] [Cai Zhao'17] [Feng Hartline Li'19] [Kothari Mohan Schwartzman Singla Weinberg'19]

...

**Bad news:** **Requires** strong assumptions – independence of values across items – even for the single buyer setting

[Briest C. Kleinberg Weinberg'10]  
[Hart Nisan'13]

Revenue Gap?

- random allocations a.k.a. lotteries
- infinitely large menus

Question: What else can we say about the gap in the absence of item independence?

There exist value distributions for which  $\frac{\text{OPT}}{\text{IP-Rev}} = \infty$

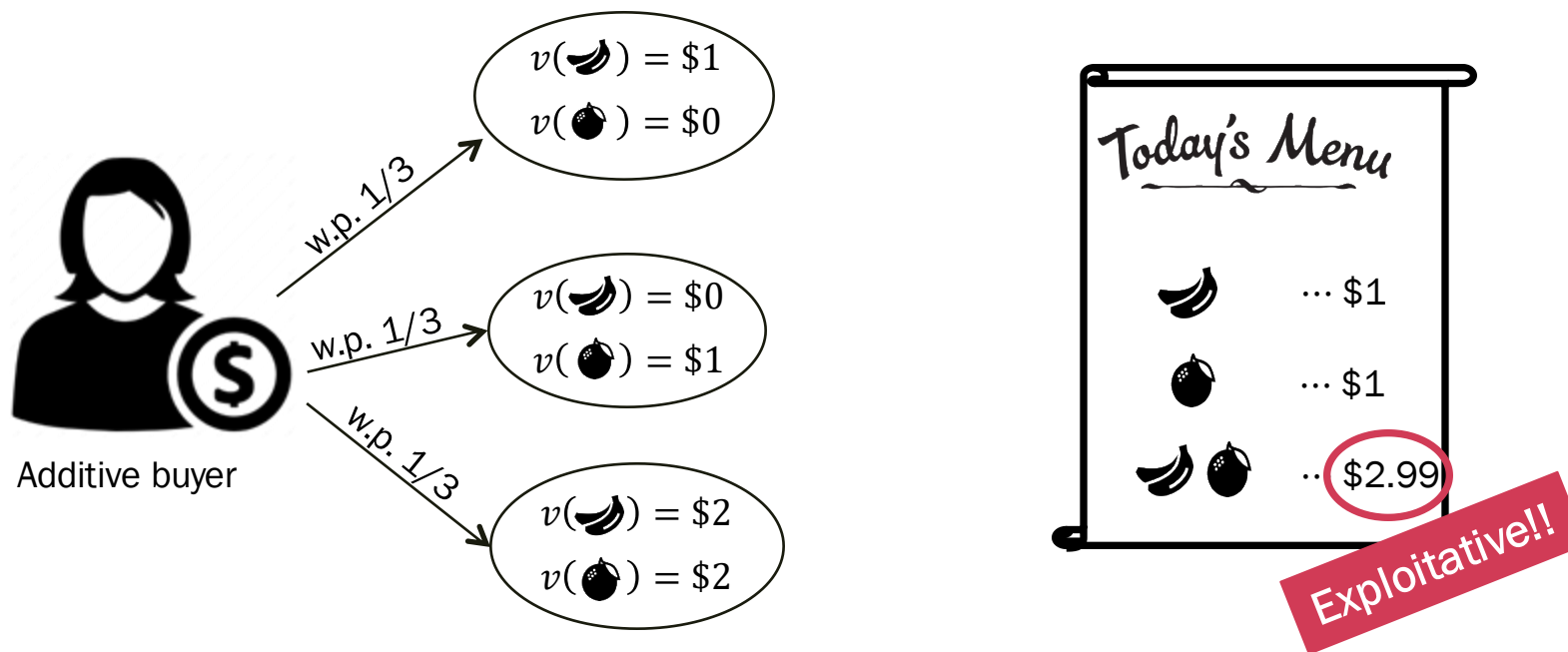
$$\text{OPT} = \max_{\text{menu } M} E_{v \sim D}[\text{Revenue of } M \text{ from } v]$$
$$\text{IP-Rev} = \max_{\text{Item Pricing } p} E_{v \sim D}[\text{Revenue of } p \text{ from } v]$$

# Part 1: Single-buyer settings

A new benchmark  
Approximation and other properties

# Towards a new benchmark: limiting the power of the seller

[C. Teng Tzamos'19]

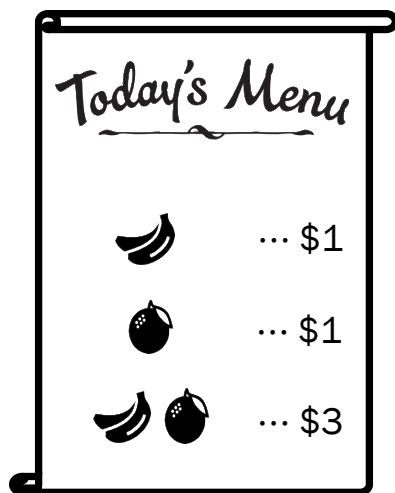


**Buy-Many mechanisms:** the buyer can purchase any multi-set of menu options at the sum of their prices. The buyer obtains an **independent** draw from each option.

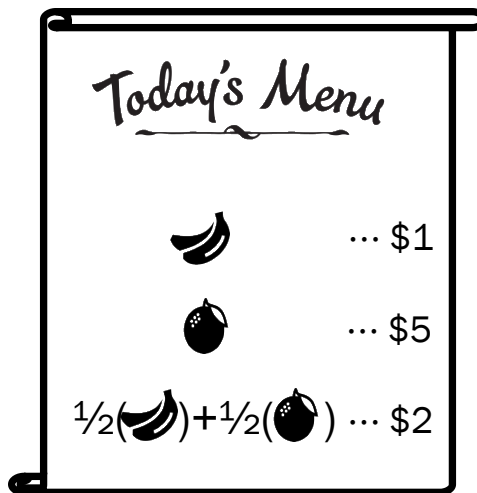
A menu is “buy-many” if the random allocation resulting from any buy-many strategy is “dominated” by a single menu option.

Cheaper price; Bigger allocation

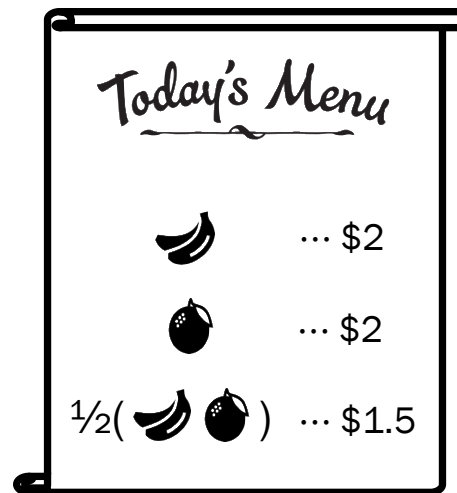
# Towards a new benchmark: limiting the power of the seller



Not buy-many



Not buy-many



Buy-many

buy-many  
 $\approx$   
 subadditivity

**Buy-Many mechanisms:** the buyer can purchase any multi-set of menu options at the sum of their prices. The buyer obtains an **independent** draw from each option.

$$\text{BuyManyRev}(D) \equiv \max_{\text{BuyMany menu } M} \mathbb{E}_{v \sim D} [\text{Revenue of } M \text{ from } v]$$

A menu is “buy-many” if the random allocation resulting from any buy-many strategy is “dominated” by a single menu option.

New question: Can simple mechanisms approximate BuyManyRev?



# Optimal buy-many mechanisms can be well approximated

[Briest C. Kleinberg Weinberg'10]

Theorem 1: For any value distribution  $D$ ,

[C. Teng Tzamos'19]

$$\text{BuyManyRev}_D \leq 2 \log(2n) \text{IP-Rev}_D$$

For example, for  $n = 2$  items, we can have  $\text{OPT}_D = \infty$  and  $\text{IP-Rev}_D < \infty$

But we always have  $\text{IP-Rev}_D > 0.36 \text{BuyManyRev}_D$

Item pricing :  $p(S) = \sum_{i \in S} p_i$



# Optimal buy-many mechanisms can be well approximated

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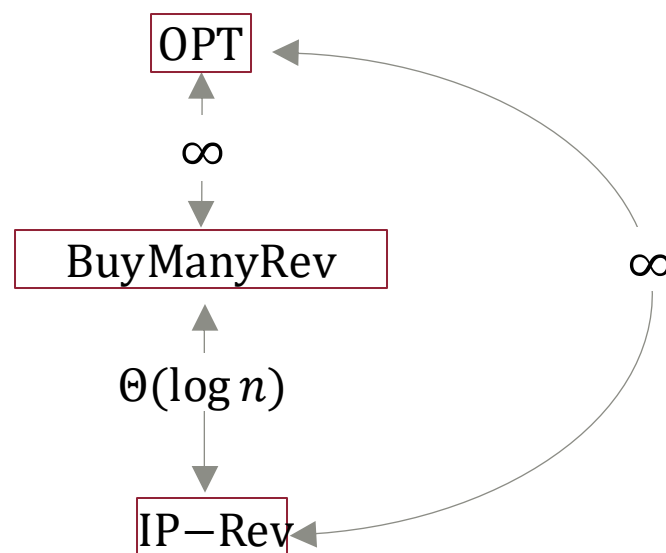
[C. Teng Tzamos'19]

$$\text{BuyManyRev}_D \leq 2 \log(2n) \text{IP-Rev}_D$$

Theorem 2: There exists a distribution  $D$  over additive valuations such that

$$\text{BuyManyRev} \geq \Omega(\log n) \text{Revenue of any "succinct" mechanism}$$

One that can be described using  $2^{o(n^{1/4})}$  bits



Item pricing:  $p(S) = \sum_{i \in S} p_i$



## Better approximations for structured unit-demand value functions

[C. Rezvan Teng Tzamos'22]

- **FedEx** setting: items are ordered and each buyer desires a minimum quality level  
i.e. for buyer of type  $(v, i)$ ,  $v_1 = v_2 = \dots = v_i = v$  and  $v_{\{i+1\}} = \dots = v_n = 0$ .

$$\text{IP-Rev} = \text{BuyManyRev}$$

- **Ordered** values:  $v_1 \geq v_2 \geq \dots \geq v_n$  for all buyers  
i.e. item 1 is better than item 2, which is better than item 3, and so on.

$$\text{IP-Rev} \geq O(1) \text{BuyManyRev}$$

- **$k$  sets** of ordered items (i.e. partial order of width  $k$ )

$$\text{IP-Rev} \geq O(\log k) \text{BuyManyRev}$$

# What about a 99% approximation to optimal revenue?

Menu size complexity: min number of menu options needed to describe the mechanism [Hart-Nisan'13]

How many menu options do we need to get 99% of the optimal revenue?

- **Infinitely many** in general [Hart-Nisan'13]
- Finite (but exponential in  $n$ ) only known in settings where the buyer has “nice” values over independent items [Babaioff et al.'17, Kothari et al.'19, ...]

Theorem 3: For any value distribution  $D$  and  $\epsilon \in [0,1]$ , there exists a menu  $M$  of finite size  $f(n, \epsilon)$ , such that,

[C. Teng Tzamos'20]

$$\text{Rev}_D(M) \geq (1 - \epsilon)\text{BuyManyRev}_D$$

- Need  $f(n, \epsilon) = (1/\epsilon)^{2^{O(n)}}$ .
- Tight: any smaller menu will only get an  $O(\log n)$  fraction of the revenue.

# Revenue monotonicity

Suppose that values of all buyers in the market increase (but non-uniformly).

What happens to the optimal revenue?

- Single item: revenue increases
- General multi-item settings: revenue may decrease! [\[Hart-Reny'15\]](#)

What about buy-many mechanisms?

- Optimal revenue may decrease [\[C. Teng Tzamos'20\]](#)

... but not by much.

# Revenue continuity

Suppose that values of all buyers in the market change by small multiplicative amounts:

Every  $v \sim D$  is perturbed to  $v'$  such that  $\forall S \subseteq [n], v'(S) \in (1 \pm \epsilon)v(S)$ .

What happens to the optimal revenue?

- Single item: revenue changes slightly, by  $1 \pm O(\epsilon)$
- General multi-item settings: revenue can change significantly!
  - $\text{OPT}_D = \infty$  and  $\text{OPT}_{D'} < \infty$      [\[Psomas et al.'19\]](#)

Theorem 4: For any value distribution  $D$  and any multiplicative perturbation  $D'$ :

$$\text{BuyManyRev}_{D'} \geq (1 - \text{poly}(n, \epsilon)) \text{BuyManyRev}_D$$

The dependence on  $n$   
is necessary

# What makes buy-many menus well-behaved?

Observation 1:

- If  $x$  and  $x'$  are two “close enough” random allocations, they cannot be priced very differently.  
⇒ mechanism can only price discriminate to a limited extent.

Observation 2:

- If  $v$  and  $v'$  are two “close enough” valuations resulting in similar allocations but very different payments, either a slight perturbation of prices removes this price discrimination, or such buyers cannot contribute too much to optimal revenue

Observation 3:

- Additive pricings point-wise  $n$ -approximate buy-many menus (a.k.a. subadditive pricings)

Lemma: Let  $p$  and  $q$  be any pricing functions such that  $q$  pointwise  $c$ -approximates  $p$ .

Then there exists a distribution over scaling factors  $\alpha > 0$ , such that for any buyer,

(The price paid by the buyer under  $\alpha q$ )  $\geq \frac{1}{2 \log 2c}$  (The price paid by the buyer under  $p$ )

## It's just a benchmark...

- We don't know how to compute an optimal buy-many menu
- We don't know how a buyer would find the optimal buy-many strategy given a menu.

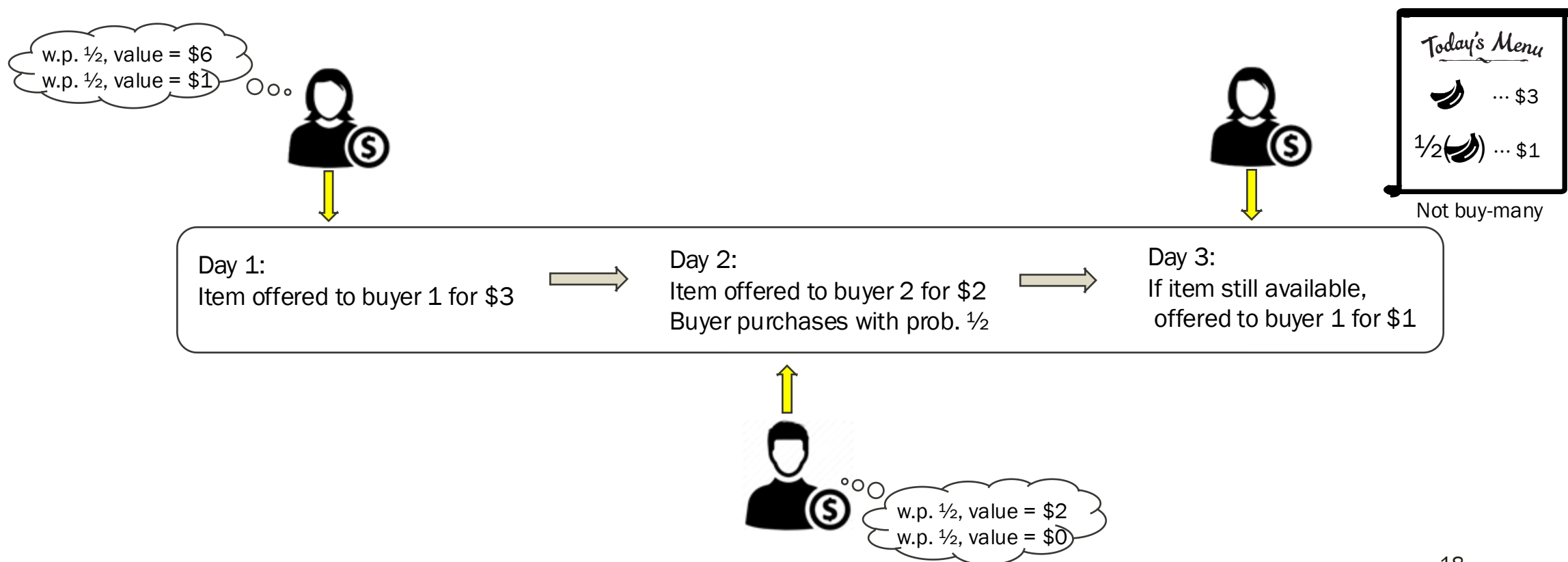


# Part 2: Multi-buyer settings

Extending the benchmark  
Approximation

# An attempt to extend the benchmark

- Single-buyer definition: the buyer can purchase any multi-set of menu options at the sum of their prices.  
*I.e., buyer can participate in the mechanism multiple times.*
- Multi-buyer definition: allow each buyer to participate in the mechanism many times?



# Two facets of the buy-many constraint

## As a strengthening of buyers' power

- Buyer can interact with mechanism multiple times
- Unlimited supply  $\Rightarrow$  static menu across interactions
- Limited supply  $\Rightarrow$  seller can distinguish between and discriminate across different interactions

Offers no benefit over original OPT

## As a weakening of the seller's power

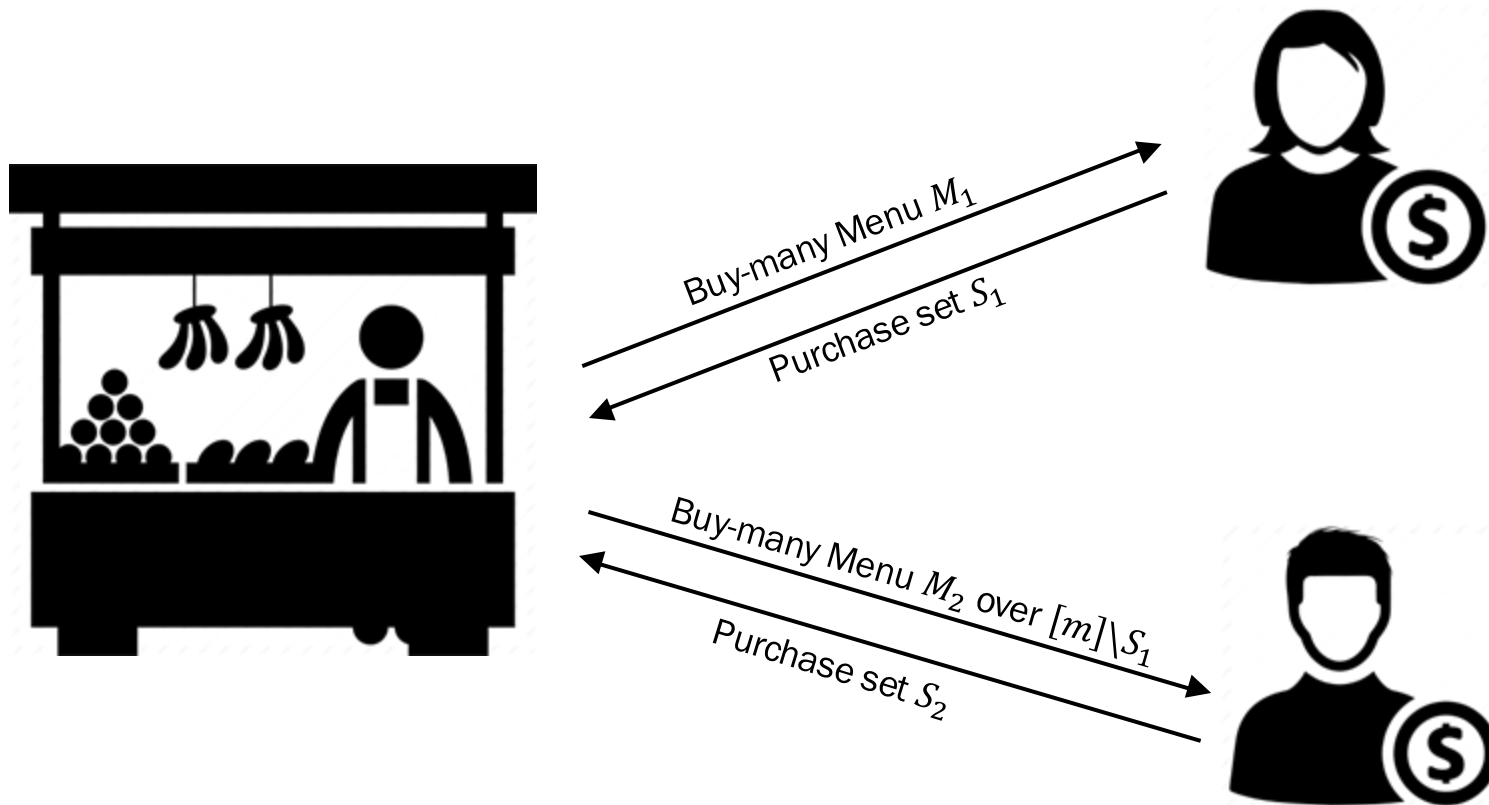
- Single interaction between buyer and seller, but,
- Super-additive pricing is simply disallowed in buyer-seller interaction

We will use this as the basis of our new benchmark

Not the same in multiple buyer settings!

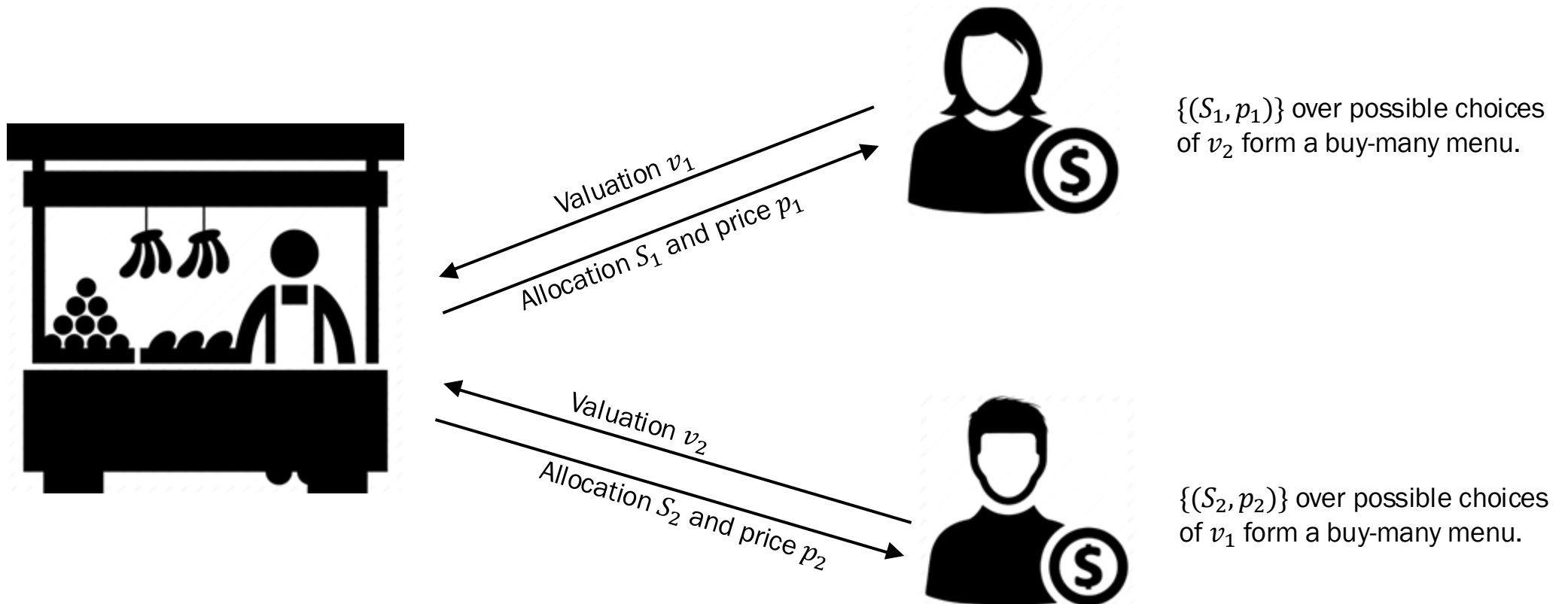
# Buy-many mechanisms for multiple buyers: Take 1

1. Seller interacts with each buyer once; in some arbitrary sequence; offers buy-many menu



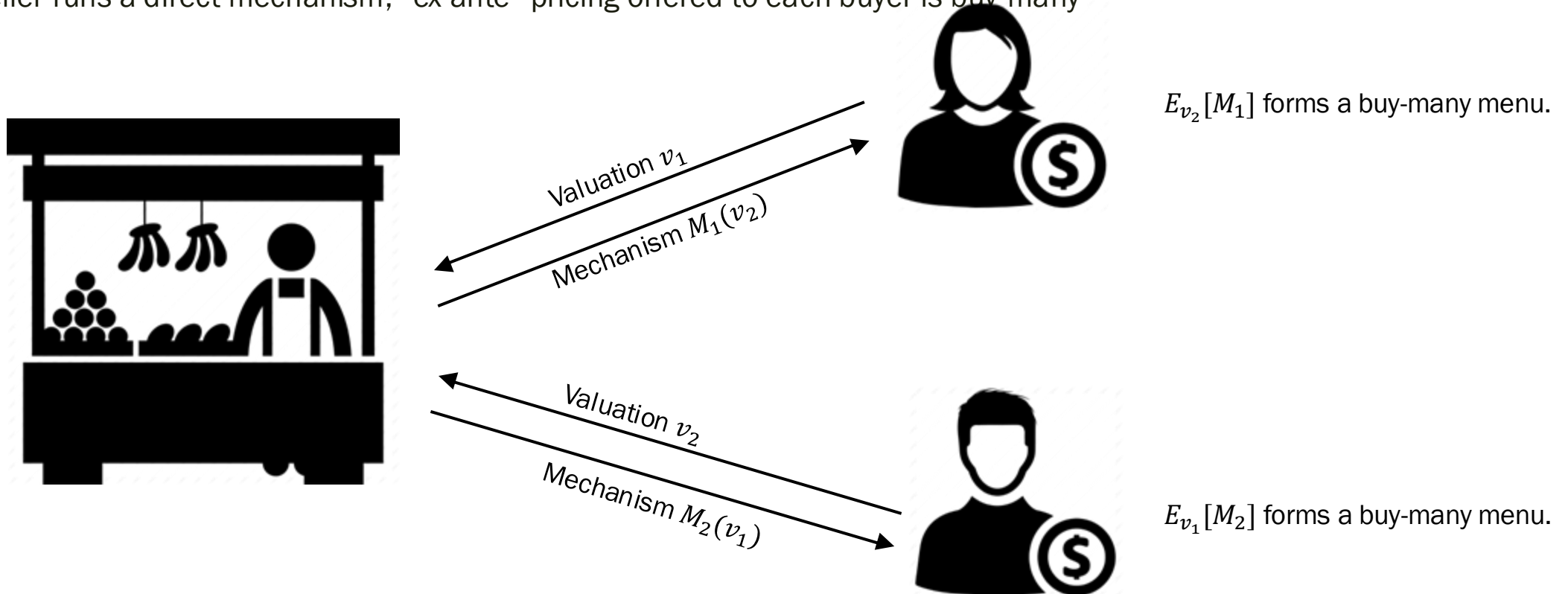
# Buy-many mechanisms for multiple buyers: Take 2

1. Seller interacts with each buyer once; in some arbitrary sequence; offers buy-many menu
2. Seller runs a direct mechanism; “ex-post” pricing offered to each buyer is buy-many



# Buy-many mechanisms for multiple buyers: Take 3

1. Seller interacts with each buyer once; in some arbitrary sequence; offers buy-many menu
2. Seller runs a direct mechanism; “ex-post” pricing offered to each buyer is buy-many
3. Seller runs a direct mechanism; “ex-ante” pricing offered to each buyer is buy-many



## Buy-many mechanisms for multiple buyers: Take 3, ...

1. Seller interacts with each buyer once; in some arbitrary sequence; offers buy-many menu
2. Seller runs a direct mechanism; “ex-post” pricing offered to each buyer is buy-many
3. Seller runs a direct mechanism; “ex-ante” pricing offered to each buyer is buy-many
4. ...

Which definition should we use???

# The Buy-Many benchmark for many buyers [C. Rezvan Teng Tzamos'23]

- Many ways to decompose a multi-buyer mechanism into its single buyer constituents
- Ex Ante relaxation – a convenient upper bound that captures many of these extensions. [Alaei'11]

Relax the ex post supply constraint to an ex ante supply constraint:

*In expectation over*

~~“For every instantiation of  $v_i \sim D_i$ , each item is allocated to at most one buyer”~~

- Let  $M_1, M_2, \dots$  be buy-many mechanisms such that

$(x_1, x_2, \dots, x_n)$  is ex ante feasible if  $\sum_i x_{ij} \leq 1$  for all  $j$

$\sum_i \Pr[M_i \text{ sells item } j \text{ to buyer } i] \leq 1$  for all items  $j$ .

- ExAnte-BuyMany-OPT is the most revenue that can be obtained by such a tuple.



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~~“For every instantiation of  $v_i \sim D_i$ , each item is allocated to at most one buyer”~~

Mechanism  $M$  satisfies ex ante supply constraint  $y \in \mathbb{R}^m$  with respect to value distribution  $D$  if:  
for all items  $j$ ,  $\Pr_{v \sim D} [\text{buyer with value } v \text{ buys } j \text{ in } M] \leq y_j$ .

$\text{BMRev}(D, y) :=$  the most revenue achievable by a buy-many mechanism that satisfies  $y$ .

$(x_1, x_2, \dots, x_n)$  is ex ante feasible if  $\sum_i x_{ij} \leq 1$  for all  $j$

$\text{ExAnte-BM-OPT} = \max_{\text{Ex ante feasible } x} [ \sum_i \text{BMRev}(D_i, x_i) ]$

$\text{ExAnte-IP-OPT} = \max_{\text{Ex ante feasible } x} [ \sum_i \text{ItemPricingRev}(D_i, x_i) ]$

For any distributions  $D_1, \dots, D_n$  over  $m$  items,  $\text{ExAnte-BM-OPT} \leq O(\log m) \cdot \text{ExAnte-IP-OPT}$

Tight!

[C. Rezvan Teng Tzamos'23]

# Ex Ante versus Ex Post feasible mechanisms



w.p.  $\frac{1}{2}$  : only 🍌 for \$1  
w.p.  $\frac{1}{2}$  : only 🍎 for \$3



w.p.  $\frac{1}{2}$ : 🍌 for \$0; 🍎 for \$0; Pair for \$5  
w.p.  $\frac{1}{2}$ : \$0 for all allocations

Ex Ante optimal item pricing:

- To Alice, offer  $p_1 = (1,3)$ . Allocation probabilities are  $(\frac{1}{2}, \frac{1}{2})$ .
- To Bob, offer  $p_2 = (3,2)$ . Allocation probabilities are  $(\frac{1}{2}, \frac{1}{2})$ .

Ex Ante supply constraints are met. ExAnte-IP-OPT = \$4.50.

Ex post feasible item pricing:

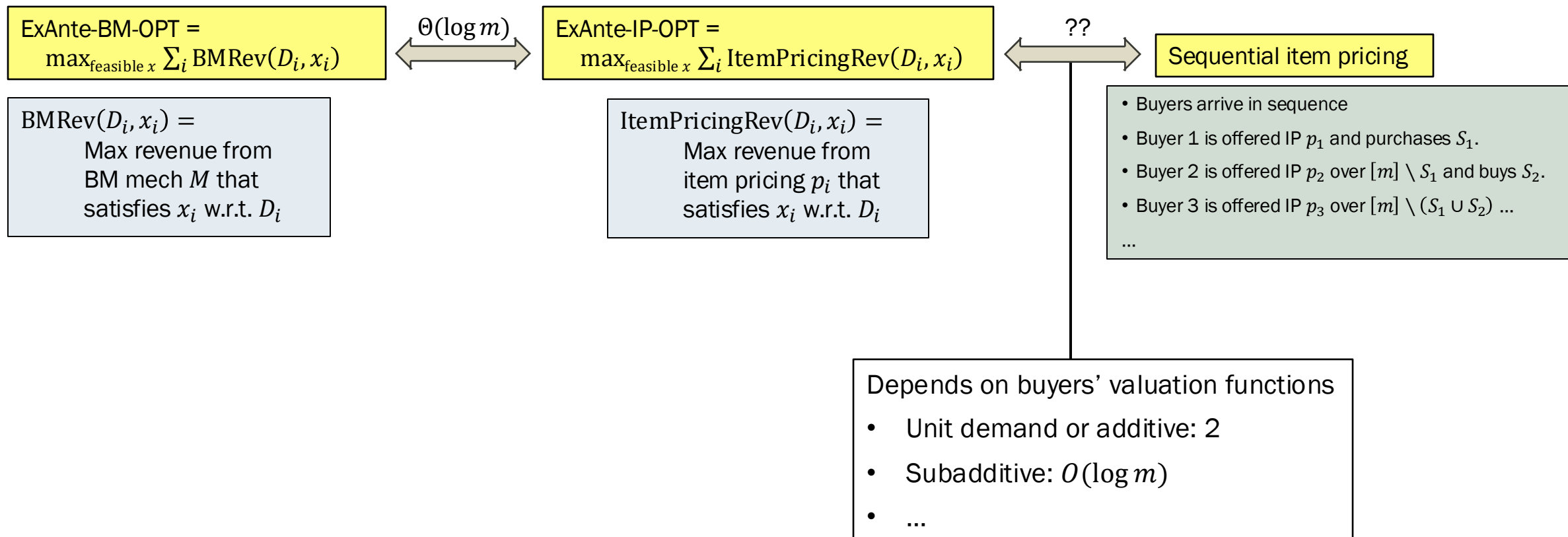
- If any item is sold to Alice, cannot extract any revenue from Bob.
- The above sequential pricing gets revenue \$2.

Better sequential pricing:

- To Alice, offer  $p_1 = (3,3)$ . 🍎 is bought w.p.  $\frac{1}{2}$ .
- To Bob, offer  $p_2 = (3,2)$ . Pair is bought w.p.  $\frac{1}{4}$ .

Revenue  $\frac{3}{2} + \frac{5}{4} = \$2.75$ .

# Approximating the Ex Ante Relaxation: two components



[C. Christou Dang Huang Kehne Rezvan'24]

Question: Is there a “simple” mechanism that approximates the “optimal” one?

Yes, under “mild” assumptions and against an “appropriate” benchmark.

**Item Pricing** approximates the **Buy Many Optimum** in **arbitrary single buyer** settings within a factor of  $O(\log \#items)$ .

**Sequential item pricing** approximates the **ex-ante Buy Many benchmark** when:

- All buyers have gross substitute values – within a factor of  $O(\log \#items)$
- All buyers have subadditive values – within a factor of  $O(\log^2 \#items)$

No further assumptions necessary.

Cf.: under **item independence**, **sequential two-part tariffs** approximate the **ex-ante opt revenue** when:

- All buyers have gross substitute values – within a factor of  $O(1)$  [C. Miller’16]
- All buyers have subadditive values – within a factor of  $O(\log \log \#items)$  [Cai Zhao’17, Duetting Kesselheim Lucier’20]

Thanks!